

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF
SPIRIT OF AMERICA WORLDWIDE**

January 18th, 2017

Pursuant to proper notice, the Board of Directors of **Spirit of America Worldwide**, a California Nonprofit Public Benefit Corporation ("**SoA**") held a meeting via teleconference on Wednesday, January 18th, 2017 at 9:00am PST.

1. Attendance and Quorum

Present during the meeting were James Hake, Chairman of the Board and Board Members Don Karl, Michael Bigham and James Papineau.

James Hake acted as Chairperson of the meeting. Peggy Findley, Secretary, was also in attendance during this meeting.

2. Chairman's Report

Mr. Hake presented the final 2017 budget to the Board and it was approved. Board expansion, an important element of Spirit of America's Development and fundraising strategy in 2017, was the key topic of discussion. He opened the conversation with some potential strategies and asked for feedback from the Board.

3. Development Briefing

Mr. Hake gave an update on 2017 priorities which included the status on hiring a Major Gift Officer. Additional giving programs available were discussed with the focus on whether they would be an appropriate fit for Spirit of America.

4. Field Operations Review

Isaac Eagan, the VP of Field Operations, gave updates on projects and potential projects worldwide. He also briefly updated the Board on the status of hiring the Deputy Chief of Field Operations.

5. Adjournment

There being no further business to come before the meeting, upon motion duly made, seconded and unanimously carried, the meeting was adjourned.

Dated: Wednesday, January 18th, 2017 *Peggy Findley, Secretary*

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF
SPIRIT OF AMERICA WORLDWIDE**

May 3rd, 2017

Pursuant to proper notice, the Board of Directors of **Spirit of America Worldwide**, a California Nonprofit Public Benefit Corporation (“**SoA**”) held a meeting via teleconference on Wednesday, May 3rd, 2017 at 9:00am PST.

1. Attendance and Quorum

Present during the meeting were James Hake, Chairman of the Board and Board Members Don Karl and Michael Bigham. James Papineau was briefed via phone on May 5th, 2017.

James Hake acted as Chairperson of the meeting. Peggy Findley, Secretary, was also in attendance during this meeting.

2. Chairman's Report

Mr. Hake briefed the board on the current financials and provided information requested on projected expenses in 2016 and 2017 and the methodology used to achieve those numbers. New Board members and the Board transition plan was also discussed. Several policies were up for Board input including Executives making political contributions. After a brief conversation, it was unanimously agreed that Executives would be barred from doing so. In addition, reimbursement of membership fees, SoA investment policy and Maternity and Disability Leave Policy were presented for feedback with final review and decisions coming at the next Board meeting in July. He also gave an update on the Institutionalization of SoA via a Congressional Charter. Lastly, he informed the board that the Los Angeles lease expires in August and all operations will transition to Virginia by the end of the year.

3. Development Briefing

Mr. Hake updated the Board on potential donor engagements in Atlanta. The search for the Major Gifts Officer has been delayed. Mr. Hake spoke about the National Counsel concept in progress. SoA is also trademarking the phrase “Patriotic Assistance” and incorporating it in our marketing materials.

4. Field Operations Review

Isaac Eagan, the VP of Field Operations, gave updates on priorities and project highlights. He also gave a brief on upcoming travel to Japan, South Korea and Europe.

5. Adjournment

There being no further business to come before the meeting, upon motion duly made, seconded and unanimously carried, the meeting was adjourned.

Dated: Wednesday, May 3rd, 2017

Peggy Findley, Secretary

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF
SPIRIT OF AMERICA WORLDWIDE**

July 17, 2017

Pursuant to proper notice, the Board of Directors of **Spirit of America Worldwide**, a California Nonprofit Public Benefit Corporation ("**SoA**") held an in-person meeting in Stanford, CA, on Monday, July 17th, 2017 at 9:00am PST.

1. Attendance and Quorum

Present during the meeting were James Hake, Chairman of the Board and Board Members Don Karl, Michael Bigham, Bob Oster, and Fred Khosravi. James Papineau participated via phone.

James Hake acted as Chairperson of the meeting. Isaac Eagan, Chief Operating Officer, was also in attendance and acted as Secretary during this meeting.

2. Chairman's Report

Mr. Hake briefed the board on the current financials and provided information regarding 2016 expense ratios. The Board voted to expand the Board to six members, and new members Bob Oster and Fred Khosravi were formally elected. Several policies were up for discussion including personnel compensation and benefits, partner materiel assistance guidelines, SoA investment policy, and updates to SoA's strategic plan. Hake also provided an update on SoA institutionalization efforts.

3. Development Briefing

Mr. Hake and development lead Chris Starling updated the Board regarding recent major donations as well as the fundraising plan for the second half of 2017. Updates to the three-year development plan were also discussed.

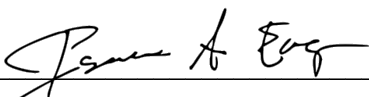
4. Field Operations Review

Isaac Eagan gave updates on SoA's operational model, current priorities, project highlights, and future staffing requirements.

5. Adjournment

There being no further business to come before the meeting, upon motion duly made, seconded and unanimously carried, the meeting was adjourned.

Dated: Monday, July 17th, 2017



Isaac Eagan, Acting Secretary